



Detail Submission

Paper ID: IE-7758

Title: Quality System Improvement Using Sustainable Lean Manufacturing and Six Sigma Approach in Heavy Components Industry

Article type: Research Article - Regular Edition

Author(s):

1. Dr. Rina Fitriana rina@trisakti.ac.id Department of Industrial Engineering Universitas Trisakti
2. Dr. Iveline Anne Marie iveline.anne Marie@trisakti.ac.id Doctoral Study Program Industrial Engineering Universitas Trisakti
3. Mrs. Debbie Kamala Sari debbie.kamala@trisakti.ac.id Department Industrial Engineering Universitas Trisakti
4. Prof. Teuku Yuni M. Zagloel yuni@ie.u.ac.id Department of Industrial Engineering Universitas Indonesia
5. Dr. Nadiah Ahmad nadiah@utem.edu.my Fakulti Teknologi dan Kejuruteraan Industri dan Pembuatan, Universiti Teknkal Malaysia Melaka, Melaka, Malaysia
6. Ms. Nur Febrianti Saemita febriantsaemita@gmail.com Department of Industrial Engineering Universitas Trisakti
7. Mr. Segara Dewansyah segaradewansyah@gmail.com Department of Industrial Engineering Universitas Trisakti

Abstract:

The research applied quality system improvement using sustainable lean manufacturing and six sigma approach in heavy components industry, utilizing the Plan-Do-Check-Action (PDCA) cycle. This study aimed to constitute the application quality system improvement as the integration of statistical process control, lean manufacturing, six sigma, sustainable awareness, and Quality 4.0 in the heavy component manufacturing industry. Improvement strategies were implemented using tools such as Sustainable Value Stream Mapping (SVSM), manufacturing, Process Activity Mapping (PAM), and decision tree CART Classification analysis. Key improvements included the implementation of jig redesign, using QR code scanners, making a finishing table in the production process, regular cleaning of welding tools, and visualizing data with the dashboard Power Business Intelligence. Post-intervention analysis demonstrated an improved sigma level of 3.748 from 3.381. PCE increased to 53.72% from 32.71%, the results of the indicator values. The average sustainability category is in the yellow traffic light condition, namely 61% to 90%, which means that this indicator can still be improved to achieve the company's targets. After implementing this concept, the company can produce more efficient processes. The findings highlight that the proposed quality system improvement model significantly enhances process quality and operational sustainability in the heavy component industry.

Keywords: Lean Manufacturing, Six Sigma, Plan Do Check Action, Sustainability Awareness, Sustainable Value Stream Mapping, Process Activity Mapping

Manuscript Activity

Submitted Date: 27 Apr 2023 - 22:27

Submitted By: Dr. Rina Fitriana (rina@trisakti.ac.id)

Files:

- Manuscript DOC/DOCX
- Manuscript PDF
- Graphical Abstract - Images
- Cover Letter
- Supplementary File (1)
- File after Review Round 1 (R1):
 - Manuscript DOC/DOCX
 - Manuscript PDF
 - Graphical Abstract - Images
 - Cover Letter
 - Response Letter
- File after Review Round 2 (R2):
 - Manuscript DOC/DOCX
 - Manuscript PDF
 - Graphical Abstract - Images
 - Cover Letter
 - Response Letter

Current status: Accepted

History: Initial Screening by Editor

<p>History:</p> <p>Initial Screening by Editor Started : 28 Apr 2025 - 19:37 Decision : Accepted - Proceed to screening by Secretariat Notes :-</p> <p>Initial Screening by Secretariat Started : 29 Apr 2025 - 18:41 Decision : Revise - Send back to Author Notes : Unsuitable Format; 1. Maximum figures and table in a paper is 8, if more than that please include them in the supplementary file. 2. The conclusion is suggested to be made in one paragraph</p> <p>Initial Screening by Editor Started : 04 May 2025 - 14:30 Decision : Accepted - Proceed to screening by Secretariat Notes :-</p> <p>Initial Screening by Secretariat Started : 05 May 2025 - 09:28 Similarity Rate : 17% Decision : Accepted - Proceed to screening by Secretariat Notes :-</p> <p>Decision Started : 23 Jul 2025 - 09:08 Decision : Revisions Required Notes : 1. Check figure's sequences/numbering 2. Please make sure the figure is clear at zoom level 100% in word document (not blur) 3. Please revise according to the reviewer's comment, and highlights the revised in different color 4. Please include at least 5 relevant IJTech articles (2023 - present) as references. The citation and number of references must more than 35 references with doi number link 5. Please upload the revised manuscript by filling * required (for response letters, you can download the template in Step 5)</p> <p>Decision (R1) Started : 20 Oct 2025 - 09:30 Decision : Revisions Required Notes : 1. Please revise according to the reviewer's comment, and highlights the revised in different color 2. Please make sure the figure is clear at zoom level 100% in the Word document (not blurry) 3. Please reduce the pages. The maximum of the research article length is up 20 pages 4. Please upload the revised manuscript by filling * required (for response letters, you can download the template in Step 5) 5. Please revise your graphical abstract to the SmartArt Graphics which improves the reader's interpretation of the paper with jpg or png format</p> <p>Decision (R2) Started : 11 Nov 2025 - 09:44 Decision : Accepted Notes :-</p>

List of Changes

Manuscript:

#IE-7758 entitled

Quality System Improvement Using Sustainable Lean Manufacturing and Six Sigma Approach in Heavy Components Industry

Response and Revision made by Author(s)

Editor:

No	Comments	Revision/Changes
1	Please revise according to the reviewer's comment, and highlights the revised in different color	We have revised according to the reviewer's comment, and highlights the revised in different color
2	Please make sure the figure is clear at zoom level 100% in the Word document (not blurry)	We have made sure the figure is clear at zoom level 100% in the Word document (not blurry)

		blurry)
3	Please reduce the pages. The maximum of the research article length is up 20 pages	We have reduced the pages. The maximum of the research article length is up 20 pages
4	Please upload the revised manuscript by filling * required (for response letters, you can download the template in Step 5)	We have uploaded the revised manuscript by filling * required
5	Please revise your graphical abstract to the SmartArt Graphics which improves the reader's interpretation of the paper with jpg or png format	We have revised my graphical abstract to the SmartArt Graphics which improves the reader's interpretation of the paper with jpg or png format

Reviewer 1:

No	Comments	Revision/Changes
1	<p>Introduction: Authors mentioned that the inefficiencies affect delivery performance and product quality and diminish the company's sustainability performance. It is unclear what kind of sustainability performance impacted by what kinds of inefficiencies. Authors need to explain more about it related to why the methods proposed was needed for this company, to solve which inefficiencies etc.</p>	<p>1. We have explained what kind of sustainability performance is impacted by what kinds of inefficiencies. We have explained more about it, related to why the methods proposed were needed for this company, to solve which inefficiencies, etc.</p>
2	<p>Methodology: Is there any comparison between before and after improvement, as well as the evaluation steps? It should be explicitly mentioned in Figure 1. Regarding dashboard, it is necessary to explain detailed steps of making dashboard, does it follow a certain methodology etc.</p>	<p>We have revised the comparison between before and after improvement. We have revised Figure 1 We have added detailed steps for making the dashboard</p>
3	<p>Results and Discussion: Previous comments has been addressed, so it is good.</p>	-
4	<p>References: Good</p>	-

Reviewer 2:

No	Comments	Revision/Changes
1	Introduction: The authors have revised the reviewer's comments accordingly.	-
2	Methodology: The authors have revised the reviewer's comments accordingly.	-
3	Results and Discussion: The authors have revised the reviewer's comments accordingly.	-
4	References: The authors have revised the reviewer's comments accordingly.	-

Reviewer 3:

No	Comments	Revision/Changes
1	Introduction: Provide better caption for all graphical representation.	We have provided better caption for all graphical representation.
2	Methodology: Put all equations in the method and provide the numbers.	We have put all equations in the method and provided the numbers.
3	Results and Discussion: Improve figures. Attachment from reviewer: Click to download	We have improved figures.
4	References: ensure using updated resource with the link as well.	We have ensured the use of updated resources with the link as well.
5	Other: Please follow this guideline to prepare your graphical abstract. https://ijtech.eng.ui.ac.id/public/GuidelineforGraphicalAbstract.pdf	We have followed the guidelines to prepare our graphical abstract.



Copyright and Authorship Form

MANUSCRIPT SUBMISSION APPROVAL AND COPYRIGHT TRANSFER

(Type or print the following information)

Title Quality System Improvement Using Sustainable Lean Manufacturing and Six Sigma
in the Heavy Components Industry

Author(s) Rina Fitriana^{1*}, Iveline Anne Marie², Debbie Kemala Sari¹, Teuku Yuri M. Zagloel³, Nadiah Ahmad⁴,
Nur Febrianti Sasmita¹, Segara Dewarsyah¹

Transfer of Copyright

In the event that this article is accepted for publication in the International Journal of Technology (IJTech), the Author(s) hereby transfers to IJTech all copyrights and certifies that he/she is authorized to do so.

The copyright transfer covers the exclusive right to reproduce and distribute the article, including reprints, translations, photographic reproductions, microform, electronic form (offline, online) or any other reproductions of similar nature. Author certifies that the manuscript has been read and approved for submission.

Statement of Authorship

The undersigned authors hereby confirm that the manuscript and this submission form identifies all co-authors who have substantially contributed to the concept, data collection and analysis or preparation of the manuscripts and therefore who may have intellectual property claims to the content. All authors have read and approved the manuscript and are prepared to take public responsibility for the work. In addition, all authors have declared all sources of funding for the work reported in their manuscript and reported all potential conflict of interest. The authors attest that those individuals or organizations mentioned in the Acknowledgements are aware that their names appear in the manuscript.

I certify that I have the authority to sign for those authors whose name(s) do not appear on this form:

Senior Author signature and date:	30-11-2025
Type or print name:	Dr.Ir.Rina Fitriana,ST,MM,IPM